



DEFENSE, SPACE & SECURITY OVERVIEW



Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of **military and commercial aircraft**

Completed a series of strategic mergers and acquisitions to become a **leading global aerospace company**



A heritage that mirrors the history of flight



COMMERCIAL AIRPLANES

A complete family of the world's most versatile commercial airplanes



DEFENSE, SPACE & SECURITY

The world's leader in delivering decisive mission advantage to its global customers through cutting-edge capabilities



GLOBAL SERVICES

A dedicated services business focused on keeping the world's fleet flying safely, sustainably and efficiently



Protect, connect and explore our world and beyond



**\$23.2
BILLION**
in 2022 revenues

Delivering decisive mission advantage to its global customers through cutting-edge capabilities

Headquartered in
**ARLINGTON,
VIRGINIA**
with employees in
20 countries and 49 U.S. states



Approximately
**17,000
BOEING
EMPLOYEES**



Formed in
2002
to integrate Boeing's
defense, space, intelligence
and communications capabilities

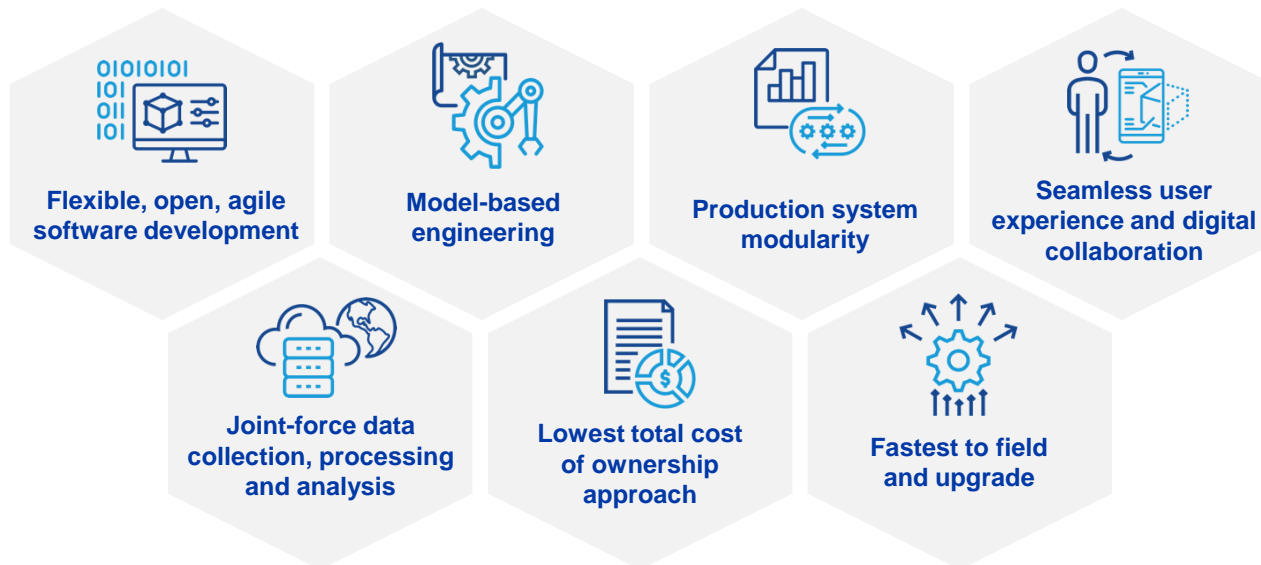
Key markets include
aeronautics, space, and
weapons. Core capabilities are
in development, production and
mission enabling upgrades of
integrated solutions..

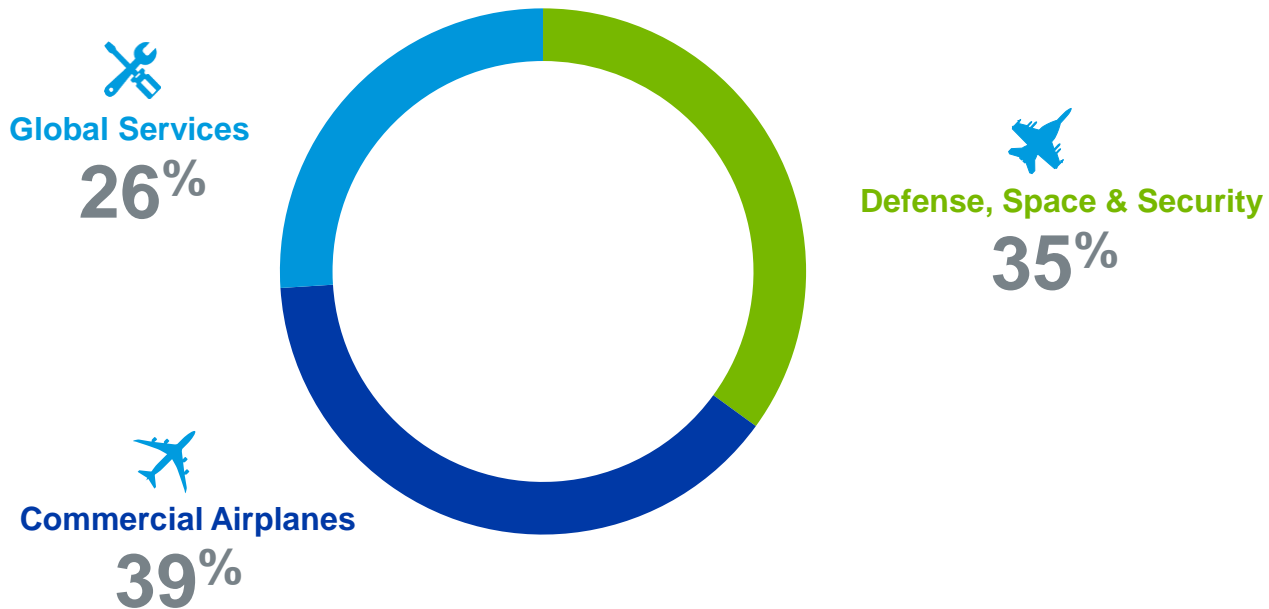


A diversified, global business with leadership in key defense and space markets

Defense, Space & Security remains a global leader in development, production, maintenance and enhancement of fixed-wing and rotary wing aircraft, commercial and government satellites, human spaceflight programs and weapons. BDS delivers decisive mission advantage through cutting-edge capabilities for the warfighter.

Defense, Space & Security industry leadership emanates from world-leading expertise in



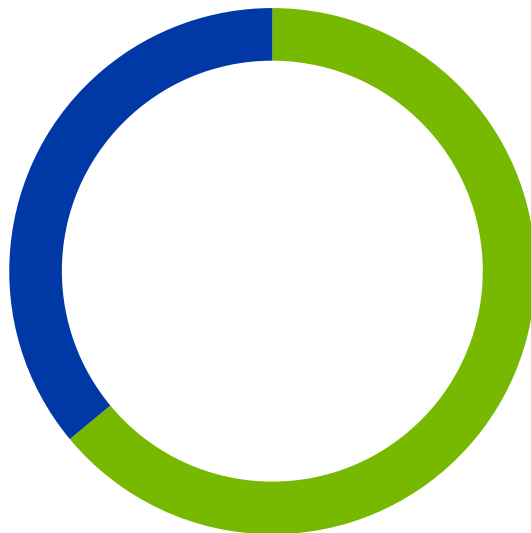


2022 Enterprise Revenue: \$66.6 billion

Non-U.S. Customers

26%

Includes revenues earned from foreign military sales through the U.S. government.



U.S. Customers

74%

2022 BDS Revenue: \$23.2 billion



Through our work in local communities, we support STEM education initiatives, assist military members, veterans, and their families, promote environmental stewardship, advance racial equity and provide for communities in need – including disaster recovery and relief efforts worldwide.

In 2022, Boeing, its employees and retirees – with the help of Boeing Gift Match – contributed more than

\$197 million

to help build better communities worldwide.

In 2022, Boeing employees volunteered

366,000 hours

in support of global community partners.



We partner with community organizations to drive positive change around the world. We do this through strategic charitable investments, employee engagement activities and targeted advocacy efforts.



Investing in the communities where our employees live and work is a Boeing core value

PEOPLE



- Employee safety
- Employee well-being
- Global equity, diversity and inclusion
- Professional development, education and learning



90% of employees surveyed say their manager supports their overall well-being

PRODUCTS & SERVICES



- Aerospace safety
- Sustainable product life cycle
- Climate change
- Innovation and clean technology



5.6 million gallons (21.2 million liters) of SAF purchased for 2023 commercial operations

OPERATIONS



- Enterprise quality
- Global sustainable operations
- Responsible supply chain
- Data privacy and information security



25% reduction in greenhouse gas emissions from Boeing operations since 2017

COMMUNITIES



- STEM initiatives
- Military and veteran assistance
- Racial equity advancement
- Disaster recovery and relief efforts



\$2B in Boeing community investments over the last 10 years

